

Affle (India) Limited

Corporate Presentation

As of December 31, 2021

Consumer Intelligence Driven Global Technology Company







Affle I Built to Last (ESG@Affle)

- Performance driven
 Business model
- Scalable
 Data platforms
- High Growth markets
- Growth driven
 Global customer base
- Accelerated
 Consumer digital adoption



- Committed
 Leadership
- Positive Cashflows
- Robust Profitability
- Strategic
 Organic & inorganic growth plan



Affle | At a Glance



ABOUT

- Global technology company
- Leading market position in India
- Profitable business model
- Well-defined strategic growth plan



BUSINESS SEGMENTS

- Consumer Platform: Delivers consumer recommendations and conversions through relevant mobile advertising for leading app marketers. Aims to enhance ROI through contextual mobile ads and reducing digital ad fraud (99.1% 9M FY22 revenue)1
- **Enterprise Platform:** Enabling offline businesses to go online through app development, 020² commerce & data analytics (0.9% of 9M FY22 revenue)1



GLOBAL REACH

India, South East Asia (SEA), Middle East and Africa (MEA), North America (NA), Europe, Japan, Korea and Australia (JKA)

35.6%

India revenue^{1,3} 9M FY2022

64.4%

International revenue^{1,3} 9M FY2022



END TO END MOBILE ADVERTISING **PLATFORM**

- In-house data management platform with over 2.4 Bn⁴ connected devices reached, that drives our predictive optimization algorithm
- Fraud Detection platform to help deliver high ROI to our customers



R&D FOCUS WITH A STRONG PATENT PORTFOLIO

6

Patents granted in US related to digital advertising, detection of

Patents filed in US and/or Singapore and India related to fraud and voice-based intelligence innovative futuristic use cases

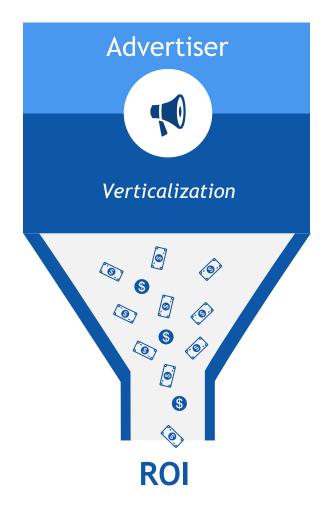


FINANCIAL SUMMARY⁵

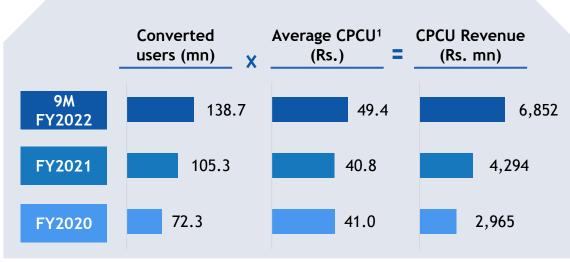
(Consolidated)	9M FY22 (Rs. mn)	FY21 (Rs. mn)	FY20 (Rs. mn)
Revenue	7,666	5,168	3,338
EBITDA	1,548	1,300	888
PAT (Normalized)	1,306	1,031	655

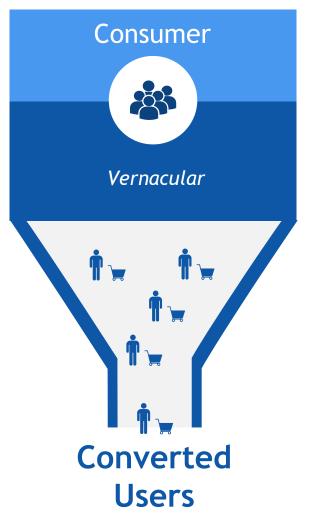


Affle | Simplifying and Unifying the Ecosystem









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Key Investment Highlights

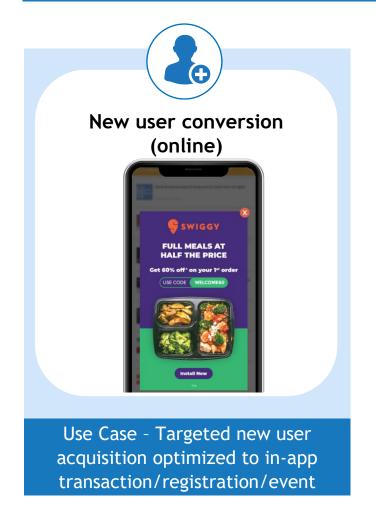
- 1 Performance driven end-to-end mobile tech platform powered by technology and innovation
- Robust intellectual property (IP) portfolio addressing data privacy issues, ad fraud and futuristic tech use cases
- Mobile connected global ecosystem growing robustly
- 4 Leading position in India, operating in a market with substantial barriers to entry
- 5 Affle2.0 | Well-defined strategy targeting high growth markets and industry segments
- 6 Strong track record of growth and profitability
- 7 Affle2.0 Culture I Entrepreneurial & committed team, robust governance, thought leadership and sustainability

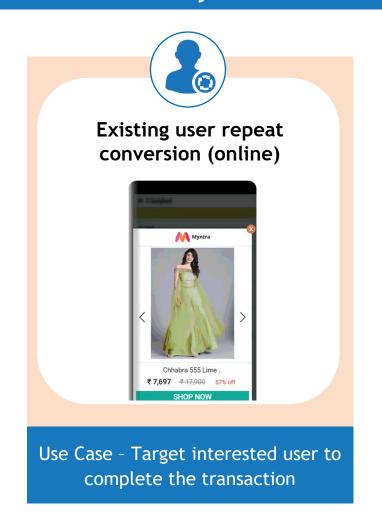


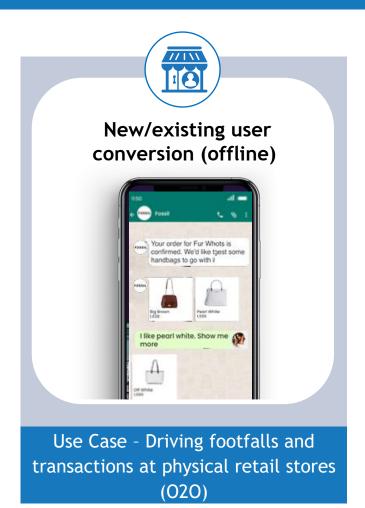
Performance driven, high ROI CPCU business model



90.2% of Consumer Platform revenue contributed by CPCU model and 9.8% from Non-CPCU in 9M FY2022





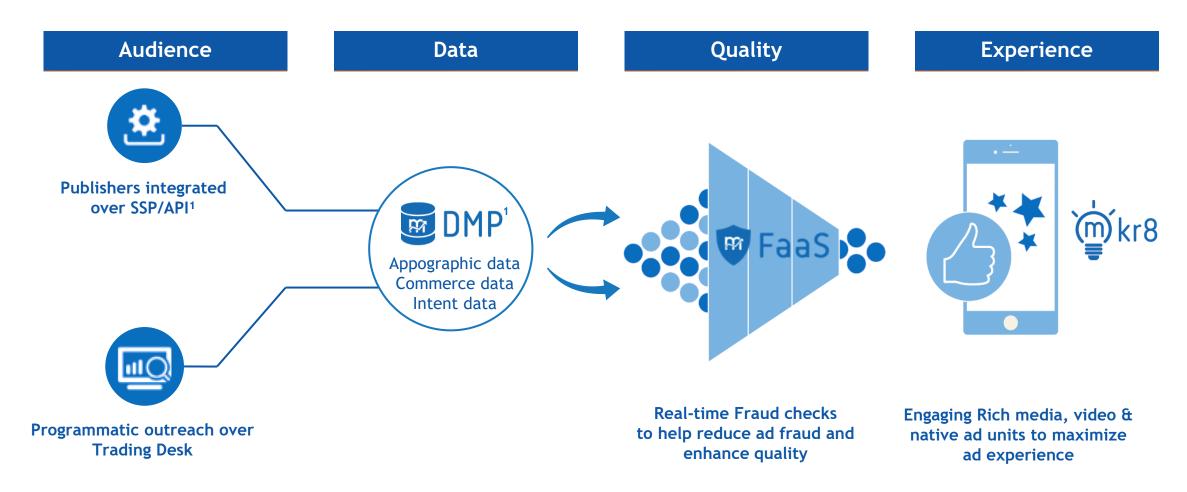




Consumer intelligence driven end-to-end mobile tech platform



Data and quality focused mobile advertising platform-based solution



mDMP - Enabler of our CPCU Business







Who will be the next user?

Intent Affinity



Who will be the next shopper?

Product Affinity



What product will they buy?

2.4Bn+

Connected Devices

100+

Pre-Defined Segments

40+

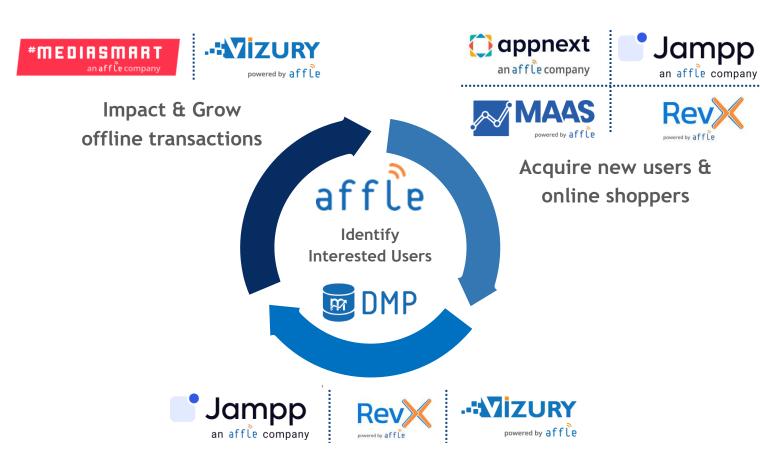
Interest Categories Advanced AI / ML Models Internal AffleID For Each Device



Technology and innovation powered growth



Affle Platforms enabling an omni-channel connected ecosystem



Re-engage users & Maximize online transactions

Asset light, automated and scalable platform



Flexible and scalable

More ads delivered	Growth in connected devices reached	Self learning & predictive algorithm	Delivery of targeted ads
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Strong network effects

Generate actionable outcomes, more businesses to use Affle's platforms



In-house platform leveraging cloud computing infrastructure

- Securely process and store large scale data



Proprietary and real time (RT)

- RT prediction and recommendation algorithm



Research & development (R&D)

15+ years of focused R&D and innovation



Robust IP portfolio addressing data privacy issues, ad fraud and futuristic tech use cases



Global Tech IP Portfolio

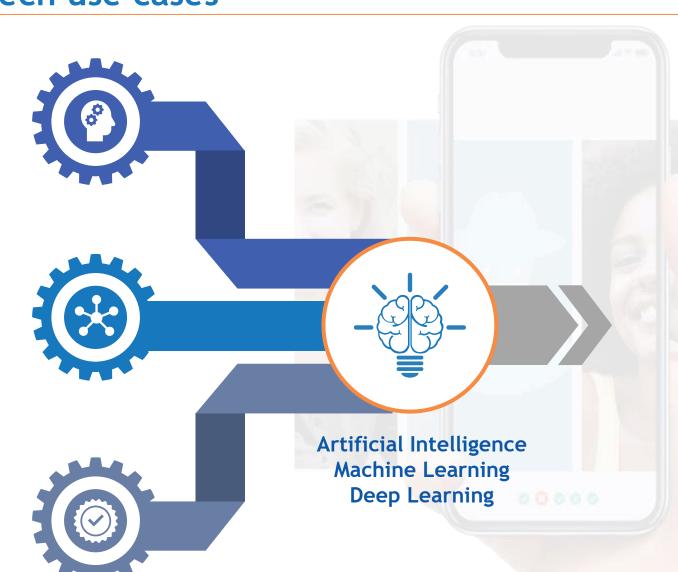
Total **20** Patents with **6** granted in US and 14 other filed across jurisdictions

Award-winning Ad Fraud Detection Platform

Affle's mFaas: Real-time solution for addressing digital ad fraud, with multiple patents granted and/or filed

SGD Accreditation

Affle Platforms¹ accredited by IMDA Singapore for 3rd consecutive time in December, 2020



Unified Consumer
Tech Proposition

2.4bn² Connected Devices Reached

15+ years of focused R&D and innovation

Real-time Predictive
Algorithm

Powering Futuristic
Tech Use Cases



Mobile connected global ecosystem growing robustly

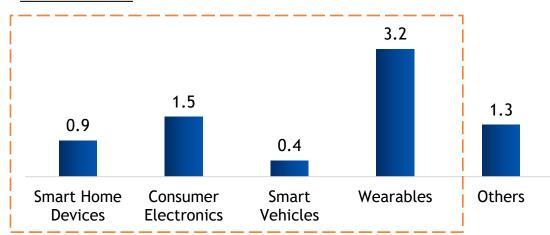


Global Industry Trends



c.6bn¹ new connected consumer devices to be added by 2025 globally

Devices in billion



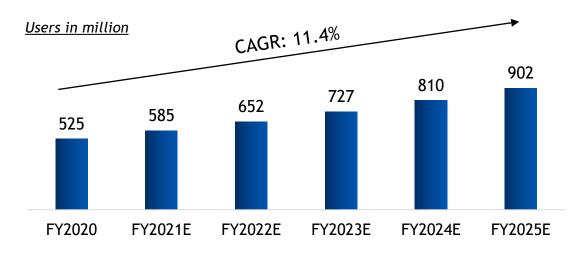
Global CAGR (FY20-25E)

9.0% Digital Ad Spend 11.3%
Mobile Ad Spend

India Industry Trends



Significant increase in India's digital user base with strong user affinity



India CAGR (FY20-25E)

32.4%

Mobile Ad Spend

24.0% E-commerce Market



Leading position in India, operating in a market with substantial barriers to entry



Strong track record in fast growing Indian market characterized by low prevailing CPCUs and other unique challenges

Indian market - substantial barriers to entry



Disjointed demographics

Wide variation in shopping patterns by audience segment makes optimization of marketing spends challenging



Price sensitivity

India remains a low CPCU market vs. other global markets



User behaviour

Online commerce penetration is still low in India and thus challenging to convert transacting users

affle Strategic advantage

- Familiarity with local demographics
- ✓ Track record of working with Indian brands
- Predictive algorithm and strong network enabling precise consumer targeting
- Track record of profitability in the low CPCU Indian market

 Extensive connected devices reach, proprietary technology and local knowledge



Affle 2.0 Strategy | Targeting High Growth Markets and Industry Segments



Global business anchored in Emerging Markets (INDIA, SEA, LATAM & MEA)



Primary markets:

 India, South East Asia,
 Middle East & Africa
 and Latin America

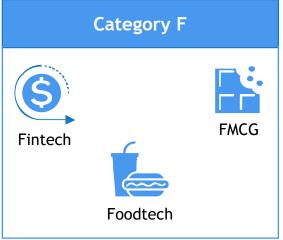
Other key markets:
 North America, Europe
 and North Asia

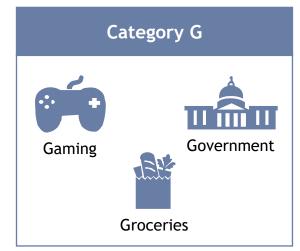


2.4bn+¹ Connected devices Reached Globally

Verticalized approach for leadership within fast growing resilient industry segments across E, F, G, H Categories















Leveraging opportunities in India and International markets

4. Enhance revenue from existing and new customers and strategically invest in inventory & data cost to reach the next billion shoppers on connected devices

affle

- 3. Expand the scope of products from just mobile to connected devices mapping consumers end-to-end digital journey
- 2. Penetrate further in emerging markets with a verticalized focus on delivering deeper conversions across industry verticals
 - Affle2.0 growth plan anchored on 2Vs -Vernacular & Verticalization and 2Os mobile OEMs & Operator partnerships

5. Invest in to develop and continuously enhance technological & IP capabilities

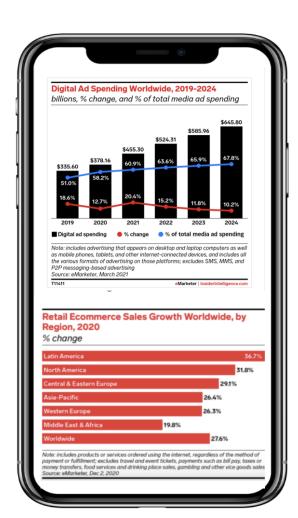
6. Continue to develop solutions powering futuristic use cases and address key industry challenges

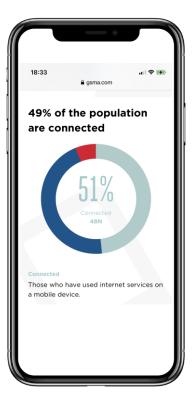
7. Continue to selectively pursue consolidation opportunities



Affle2.0 Strategy | Leveraging upon Strong Macros







Fast Growing Digital Ad Market

Global Digital Ad Market to grow by 9% with Emerging markets like India expected to grow at 25-30% together with other emerging markets like SEA & LATAM also exceeding global trends*

Growing Penetration of Connected Devices

Only half the world is online with US/UK at ~80% smartphone penetration and Emerging Markets trailing with India 32%, Brazil 51% & Indonesia 59%**

Rapid Digitization of Existing and New Industry Verticals

The digital revolution is happening everywhere with existing industry verticals getting disrupted and many new categories and advertisers emerging regularly (Fintech, Healthtech, Edtech etc.)

Transformation of Commerce

Rapid growth of online commerce globally forecast to contribute 22% of all commerce by 2024 with equally rapid digital disruptions happening in retail commerce

Source: * eMarketer; **GSMA

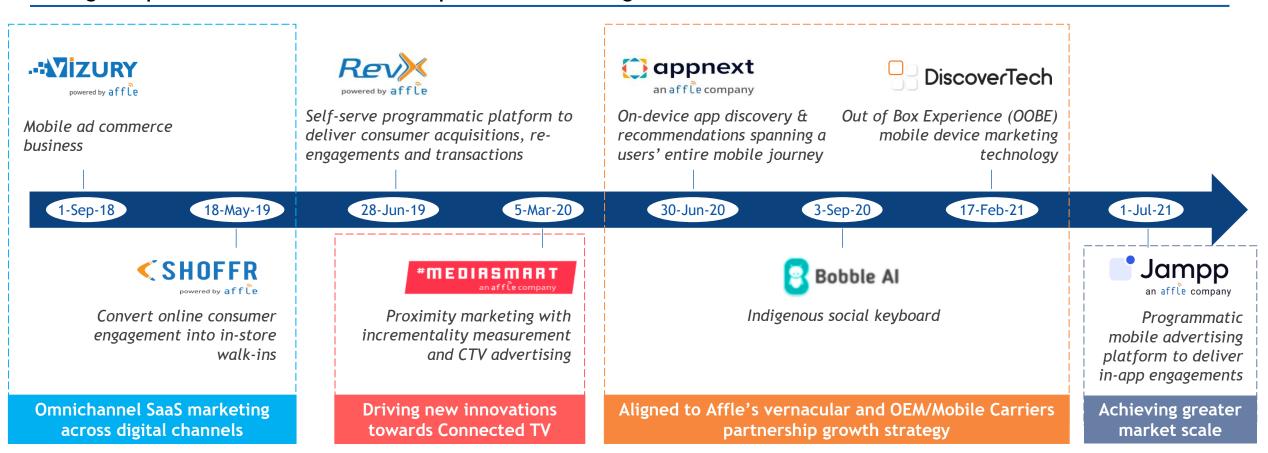


Affle2.0 strategy guiding Company's vision and growth ahead



Affle 2.0 strategy powering growth across connected devices, anchored on vernacular / verticalization / ecosystem-level partnerships

Strategic acquisitions & investments to complement the existing business¹



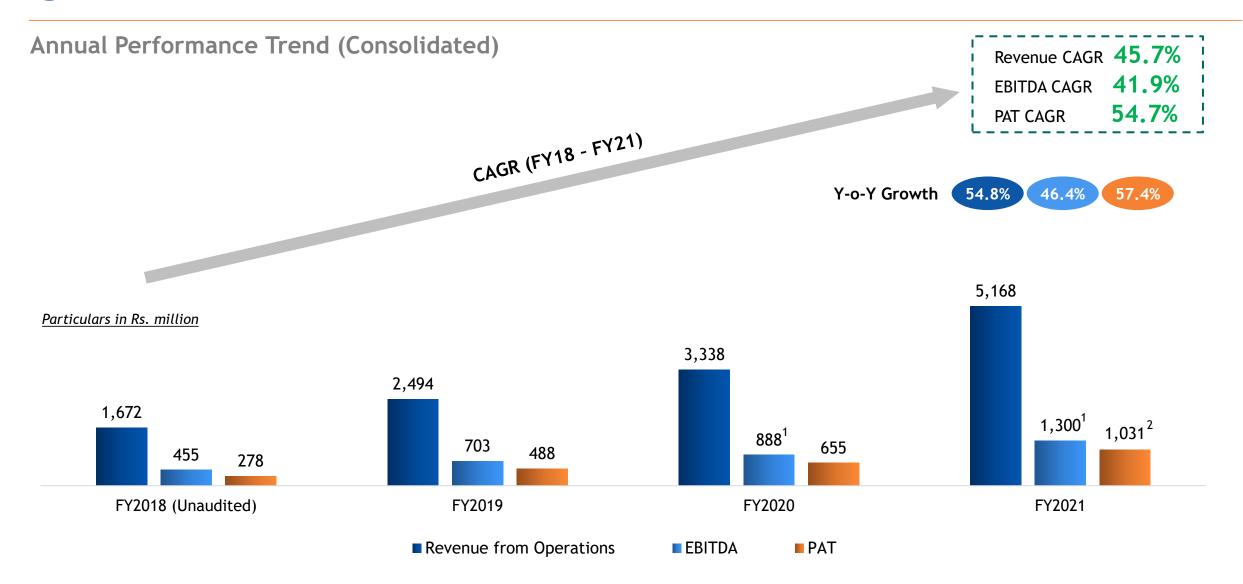
Source: Company information

Note: 1) The dates refer to the closure/effective date of respective acquisitions



Strong track record of growth and profitability

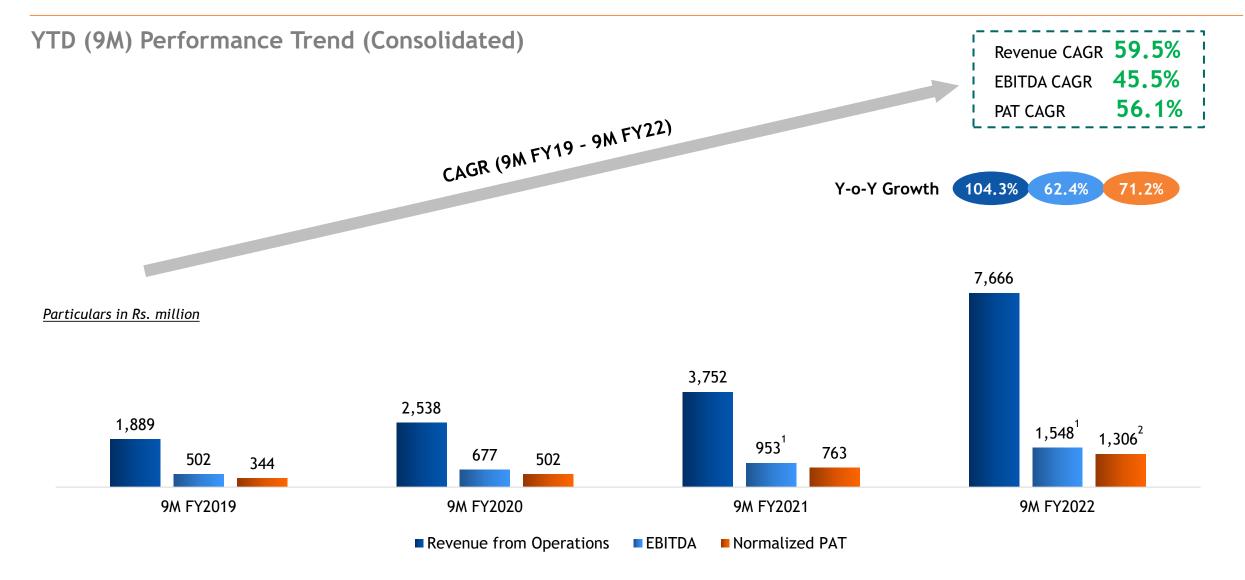






Strong track record of growth and profitability

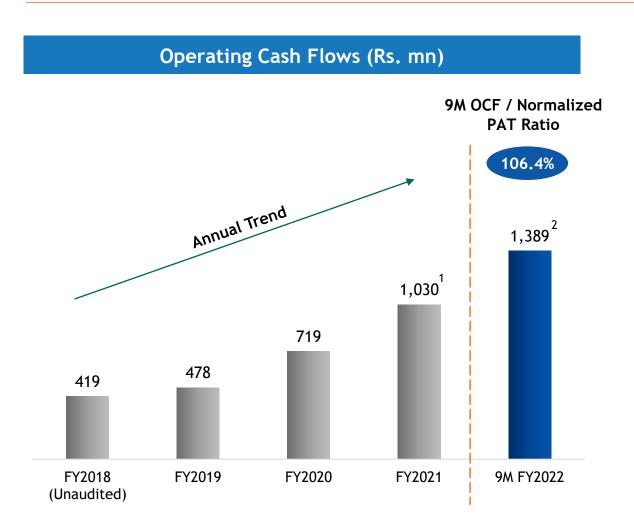






Cashflows Trend and Return Ratios (Consolidated)





Return Ratios (As of December 31, 2021)

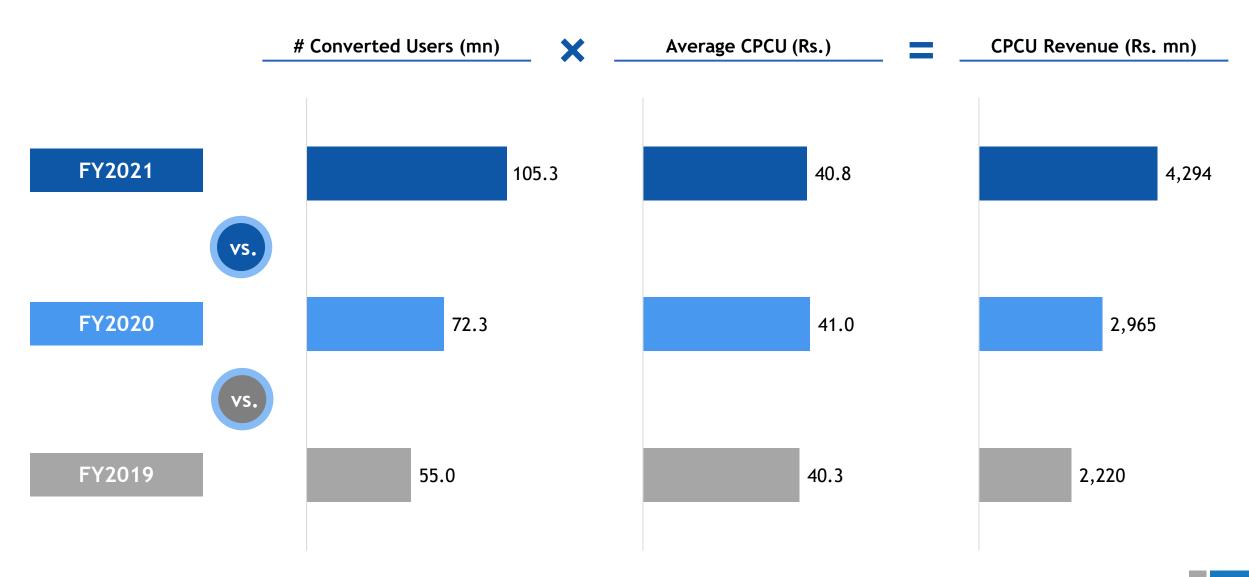
(Adjusted to normalize the unutilized portion of QIP Proceeds) and on an LTM³ basis							
**ROE (%) (Return on Equity)	29.4%						
**ROCE (%) (Return on Capital Employed)	17.9%						
**ROA (%) (Return on Assets)	14.3%						
Gross Debt/Equity (x)	0.24x						

Note: 1) FY2021 OCF was adjusted for Deferred Tax Liability on account of Goodwill of Rs. 14.18mn (one-time expense); 2) Tax outgo on 'Gain on fair valuation of financial instruments' added back to OCF; 3) Last Twelve Months (LTM) = FY2021 + 9M FY2022 - 9M FY2021

^{**}Return on Equity = (PAT / Total Shareholder's Equity); Return on Capital Employed = [EBIT / (Total Assets - Current Liabilities)]; Return on Assets = (PAT/Total Assets)



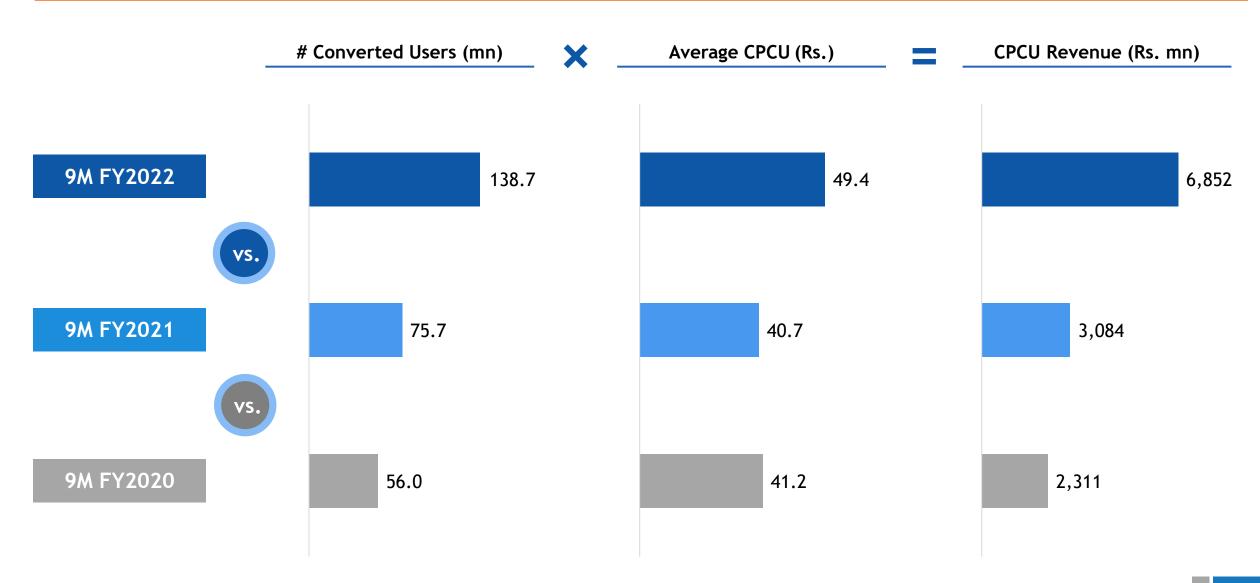
6 CPCU Business | Annual Performance Trend (y-o-y)







6 CPCU Business | 9M Performance Trend (y-o-y)



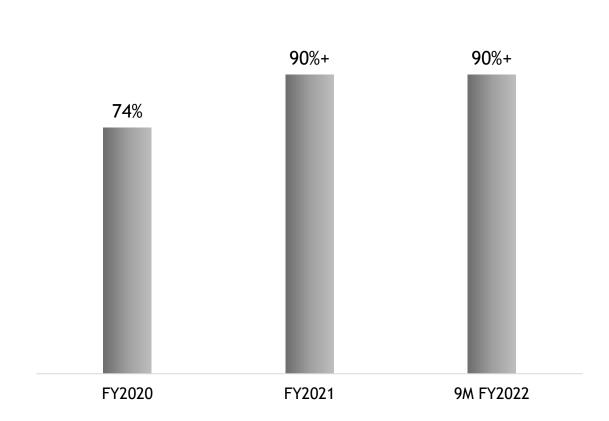


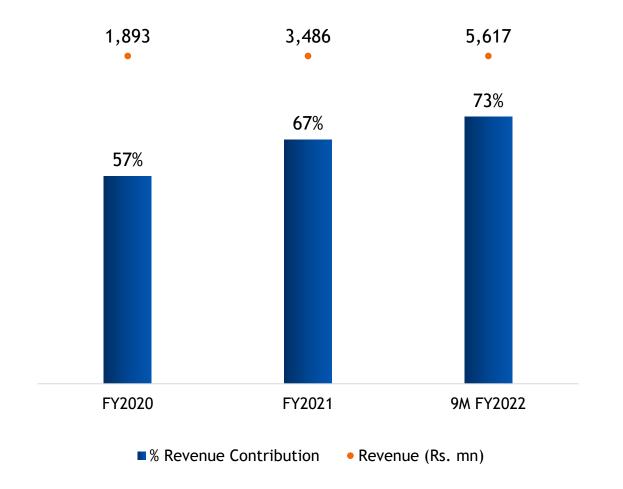
Strong traction driven by verticalized focus on high growth categories



Revenue Contribution from E, F, G, H Categories¹

Direct Customers Growth Primarily Powered by E, F, G, H Categories¹







Affle 2.0 Culture I Entrepreneurial & Committed Team and



Key Management Team



Anuj Khanna Sohum Managing Director & Chief Executive Officer Chairman of the Board



Kapil Mohan Bhutani Chief Financial & Operations Officer



Anuj Kumar Chief Revenue & Operating Officer Executive Director

Robust Governance



Martin Azanco Co-Founder & Co-CEO (Jampp)



Charles Yong Jien Foong
Chief Architect & Technology Officer



Martje Abeldt Chief Revenue Officer (RevX)



Diego Meller Co-Founder & Co-CEO (Jampp)



Noelia Amoedo Chief Executive Officer (Mediasmart)



Elad Natanson Chief Executive Officer (Appnext)



Sujoy Golan Chief of Marketing & Omnichannel Platforms



Eran Kariti *Chief Technology Officer (Appnext)*



Vipul Kedia Chief Data & Platforms Officer



Guillermo Fernandez Sanz Chief Technology Officer (Mediasmart)



Viraj Sinh Managing Partner - International

Non-Executive Board Members



Sumit Mamak Chadha Non-Executive Independent Director



Vivek Narayan Gour *Non-Executive Independent Director*



Bijynath *Non-Executive Independent Director*



Mei Theng Leong
Non-Executive Director

Advisors to the Board



Richard Alan Humphreys Advisor of Affle (India) Limited, Director of Affle Holdings Pte. Ltd. (AHPL)



Jay Snyder Advisor Affle (India) Limited Independent Observer, On Board of AHPL

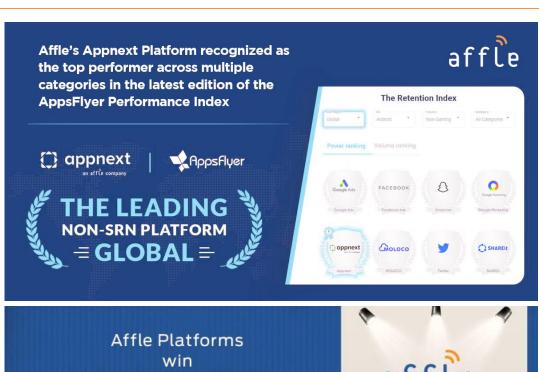


7 Affle 2.0 Culture | Tech & Thought Leadership











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Affle2.0 Culture | Inclusive ESG Initiatives

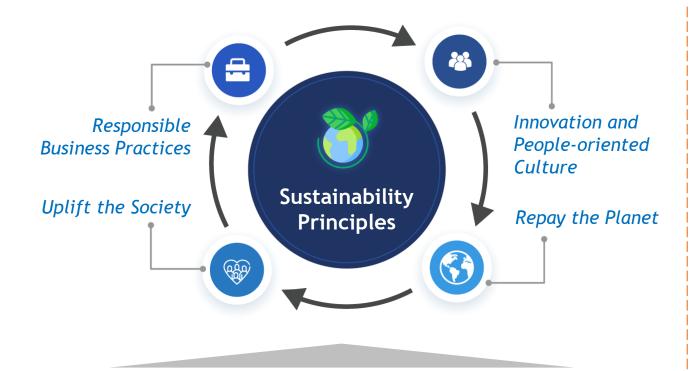


Ranked amongst the leading ESG responsible companies (IT/Tech category) by ESGrisk.ai in its Yearbook 2021

Our Guiding Values

- 1 Innovation
- 2 Agility
- 3 Leadership
- 4 Integrity
- Social Consciousness

Proactive Adoption of ESG Reporting



Outcomes



531 ESG Score



Dedicated ESG Committee



82 GRI Principles & Sub-Factors Reported



10 UNSDG Aligned

Our 1st Integrated Annual Report 2020-21

Affle Consumer Platform Case Studies

- 1. BYJU's | Driving edtech growth in non metro Indian cities
- 2. Gcash | Driving fintech adoption in Southeast Asia
- 3. Fetch Rewards | Powering growth on iOS after IDFA related industry changes
- 4. Tokopedia | Driving business growth in Indonesia
- 5. CoinDCX | Maximizing engagement with high-intent users in India
- 6. Fossil | Powering omnichannel journeys and offline conversions in India





BYJU'S Driving edtech growth in non-metro cities of India

About the Advertiser

Byju's is the leading EdTech company from India

Objective

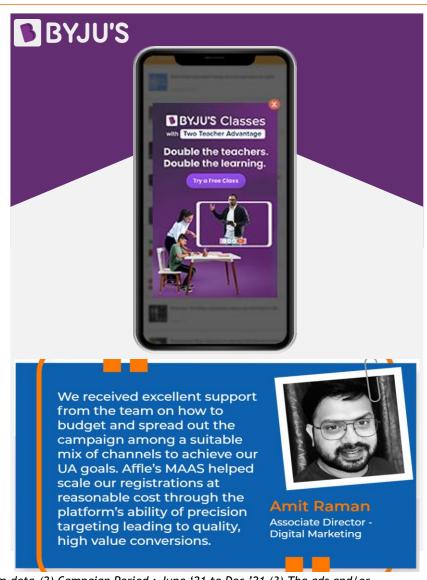
Byju's has a significant loyal user base in the Indian metros. They wanted to leverage mobile marketing to increase their footprint in Tier-2 and 3 towns in India and onboard new customers

Affle Consumer Platform Solutions

Affle's Consumer platforms helped to drive a data led approach to achieve this objective with:

- Al & ML powered algorithms to identify and connect with high intent users in Tier-2 & 3 Indian cities
- Targeted vernacular ads showcased in popular entertainment and other apps together with other contextual placements
- Optimization for lower funnel conversion metrics leading to maximized
 ROI and business growth coming with new high-quality customers

- 83% Increase in Monthly Conversions
- 55% Registration ratio amongst newly onboarded users
- 3X+ ROI on ad spend





GCash Driving fintech adoption in Southeast Asia

About the Advertiser

GCash is a leading FinTech player from the Philippines and was recently recognized as the first ever Filipino unicorn

Objective

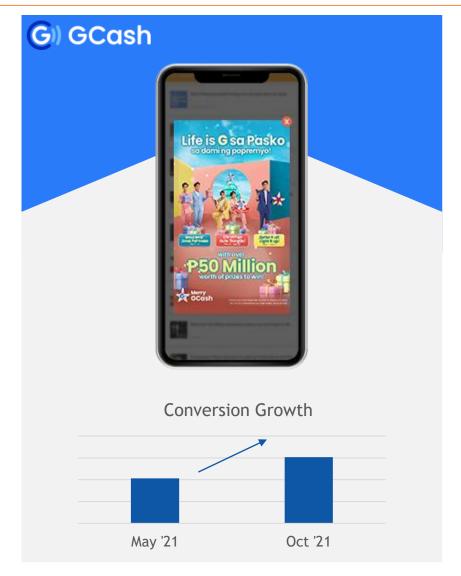
Increase new user registrations and drive higher adoption of the GCash app

Affle Consumer Platform Solutions

Affle's Consumer platforms helped Gcash achieve its goals with:

- Al powered audience segmentations & predictive modelling to identify relevant users who have higher affinity to fintech /online transactions
- Multi channel strategy to maximise and optimize for high value conversions across consumer touchpoints including premium publishers, top apps together with native on device placements
- Custom Dashboards to track own and competitor growth and optimize strategies based on granular insights by audience cohort

- 47% Growth in Monthly Conversions
- 40%+ Conversion Ratio maintained showcasing consistent quality
- Significant & Consistent growth in User Registrations





Fetch Rewards | Powering growth on iOS after IDFA related industry changes

About the advertiser

Fetch Rewards is a leading mobile shopping platform in the US that rewards shoppers for their purchases

Objective

Acquire high quality new users on Apple iOS through SKAdNetwork (SKAN) campaigns to remain competitive and drive business growth in a post IDFA era

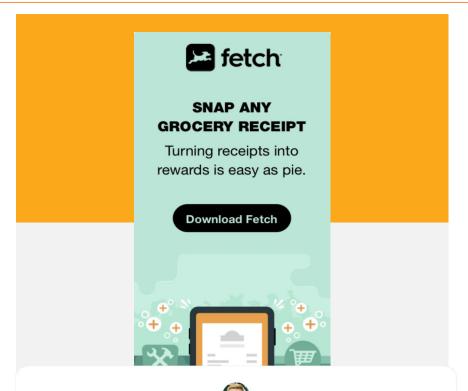
Affle Consumer Platform Solutions

Our platform helped Fetch Rewards to optimize their SKAN campaign to drive higher conversions and efficiency by

- Launching and testing SKAN to identify strategies, ad formats, and messages driving the most conversions
- Leveraging real time reports and dashboards to make prompt marketing decisions in addition to automated platform led optimizations
- Maximizing conversion ROI to further drive incremental performance on the SKAN campaigns

Results

- 41% higher ROI in SKAN campaigns (vs Android campaigns)
- 50% higher ROI in SKAN campaigns (vs iOS IDFA-only campaigns)
- Significant scale up and consistent growth on SKAN campaigns





Austin Thompson

Sr. Marketing Manager, Performance Media

When you're part of such a competitive industry, innovation and speed are the key to growth. Apple's new privacy initiative had a huge impact on our industry, and having proactive partners like Jampp allowed us to be at the forefront of the change brought on by iOS 14.5: testing, learning, and evolving to continue engaging our users with relevant ads.



Tokopedia Driving business growth in Indonesia

About the Advertiser

Tokopedia is Indonesia's biggest online marketplace

Objective

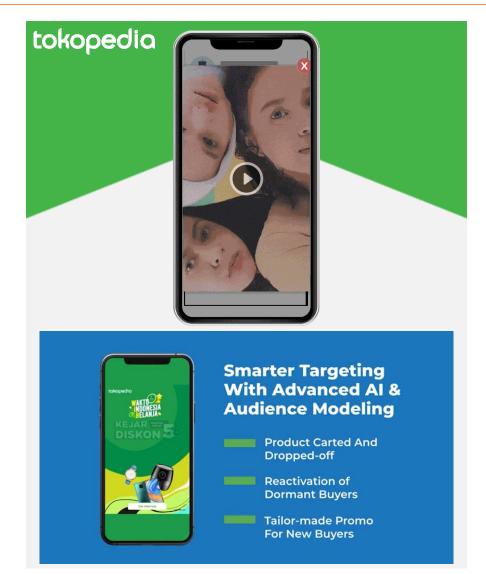
Drive business growth through greater conversions from existing customers who have turned dormant

Affle Consumer Platform Solutions

Affle's Consumer platforms helped Tokopedia with its three-pronged approach

- Leveraging consumer intelligence with dynamic real-time targeting to reach high intent users
- High engagement video ads with dynamic creative optimization to drive maximum conversions and boost app engagement
- Daypart and Location led targeting to drive Incremental conversions

- 6X+ Boost in conversion rate by Video Ads
- 5.3X Increase in ROAS on Video Ads
- 3X+ Boost in App Engagement with Dynamic Ads
- 2X+ Increase in Conversions (Marketplace) by leveraging DCO capabilities





CoinDCX

Maximizing engagement with high-intent users in India

About the Advertiser

CoinDCX is India's first crypto unicorn

Objective

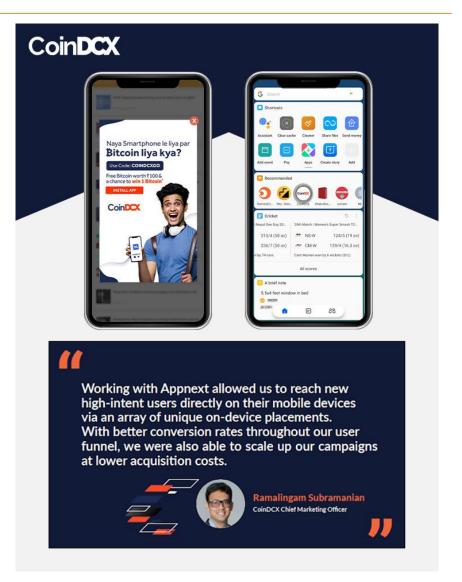
Amid significant cryptocurrency investment growth in India, CoinDCX's aim was to demonstrate to unfamiliar Indian customers the simplicity and safety of purchases and target those users who were most likely to make an immediate purchase

Affle Consumer Platform Solutions

Affle's app recommendation platform helped CoinDCX to

- Find & target new users via app recommendations that were shown directly ondevices of highly-intent users
- Proprietary AI-based technology and predictive analytics, to accurately recommend CoinDCX via dynamic engagements that are presented at relevant moments during the mobile journey of relevant users

- Over 75K conversions delivered in Q1 & Q2
- 10%+ Month on Month growth
- 40%+ Uplift in registration





Fossil Powering omnichannel journeys and offline conversions in India

About the customer

Fossil is a leading global fashion and accessories brand

Objective

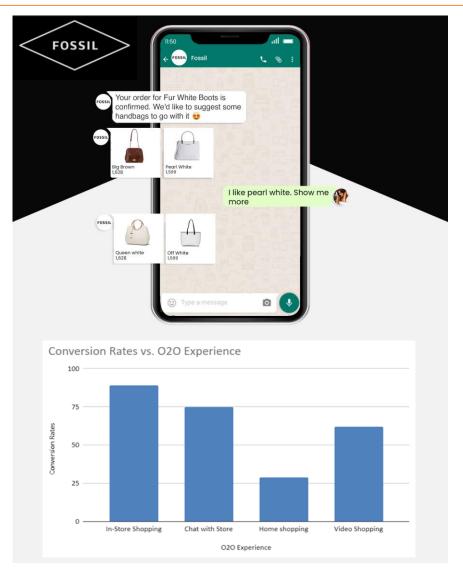
With offline retail starting to open up after lockdowns, Fossil wanted to drive more sales and footfall at its physical stores across India. They wanted to drive traffic from their digital shoppers who were exploring products online but wanted to try-and-buy in-store

Affle Consumer Platform Solutions

Affle's consumer platform helped Fossil achieve its goals with its solution to

- Direct ecommerce traffic to physical stores by leveraging O2O webwidgets
- Conversational Commerce to give shoppers the option to reserve and buy products directly on WhatsApp from their hyperlocal Fossil store.
- Online-to-Offline Attribution to help track footfalls & purchases and to maximize Incremental visits to stores & uplift revenue

- 87% online leads converted to in-store sales
- 23X Return on Investment
- Double-digit growth in offline sales from online channels







Nine-month (YTD) Financial Summary (Consolidated)

				<u></u>				
In Rs. million	Q3 FY2022	Q3 FY2021	Y-o-Y Growth	Q2 FY2022	Q-o-Q Growth	9M FY2022	9M FY2021	Y-o-Y Growth
Revenue from Contracts with Customers	3,394	1,505	125.5%	2,747	23.6%	7,666	3,752	104.3%
Inventory and Data Costs	2,154	872	147.1%	1,755	22.7%	4,793	2,165	121.4%
Employee Benefits Expense	371	161	130.0%	314	18.1%	872	376	131.9%
Other Expenses	193	88	118.2%	158	21.8%	453	259	<i>75.0</i> %
Add: Creditors written back1 (Other Operating Income)	-	-		0.8		0.8	0.7	
EBITDA	677	384	76.4%	521	29.9%	1,548	953	62.4%
% EBITDA Margin	19.9%	25.5 %		19.0%		20.2%	25.4 %	
Depreciation and Amortisation Expense	99	51		81		231	145	
Finance Costs	19	10		22		55	24	
Other Income (Excl. Creditors written back, if any)	144	14		151		423	54	
Profit Before Tax	704	338	108.2%	570		1,685	840	100.8%
Total Tax	81	31		92		225	75	
(Subtract): Non-controlling Interest	2.2	0.5		2.1		5.9	1.4	
Profit After Tax (Net of Non-controlling interest) ²	621	306	102.6%	476	30.4%	1,454	763	90.6%
% PAT Margin	17.5%	20.2%		16.4%		18.0%	20.0%	

PAT -	
(1.a.)	+
(2.)	

	Calculation of Normalized 'Profit After Tax'								
	1. Other Income (Excl. Creditors written back) comprises:								
	1.a. Gain on fair valuation of financial instruments	25	-		72		180	-	
	1.b. Other Income in ordinary course of business	119	14		80		243	54	
	2. Tax outgo on Gain on financial instruments	5	-		16		32	-	
•	Normalized PAT	601	306	96.0%	420	42.9%	1,306	763	71.2%
	Normalized PAT Margin %	17.1%	20.2%		14.9%		16.5%	20.0%	



Annual Financial Summary (Consolidated)

In Rs. million	Q4 FY2021	Q4 FY2020	Y-o-Y Growth	12M FY2021	12M FY2020	Y-o-Y Growth
Revenue from Contracts with Customers	1,416	800	76.9%	5,168	3,338	54.8%
Inventory and Data Costs	812	459	76.9 %	2,977	1,921	<i>54.9</i> %
Employee Benefits Expense	164	64	154.4%	540	273	<i>97.8</i> %
Other Expenses	95	75	26.9 %	354	265	<i>33.9</i> %
Add: Creditors written back ¹ (Other Operating Income)	1	9		3	9	
EBITDA	345	211	63.4%	1,300	888	46.4%
% EBITDA Margin	24.3%	26.1 %		25.1%	26.5 %	
Depreciation and Amortisation Expense	52	48		196	133	
Finance Costs	13	6		36	14	
Other Income (Excl. Creditors written back)	360	25		412	52	
Profit Before Tax	640	182	252.4%	1,479	792	86.7%
Total Tax	54	29		129	137	
(Subtract): Non-controlling Interest	1	0		2	0	
Profit After Tax (Net of Non-controlling interest) 2	585	153	282.7%	1,348	655	105.8%
% PAT Margin	32.9%	<i>18.3</i> %		24.1%	19.3%	

Calculation of Normalized 'Profit After Tax'								
1. Other Income (Excl. Creditors written back) comprises:								
1.a. Gain on revaluation of financial instruments	340	-		340	-			
1.b. Other Income in ordinary course of business	20	25		72	52			
2. Tax outgo on Gain on financial instruments	9	-		9	-			
3. Deferred Tax Liability on account of Goodwill	12	-		14	-			
Normalized PAT	265	153	73.6%	1,031	655	<i>57.4%</i>		
Normalized PAT Margin %	18.5%	18.3%		19.7 %	19.3%			

PAT - (1.a.) + (2.) + (3.)

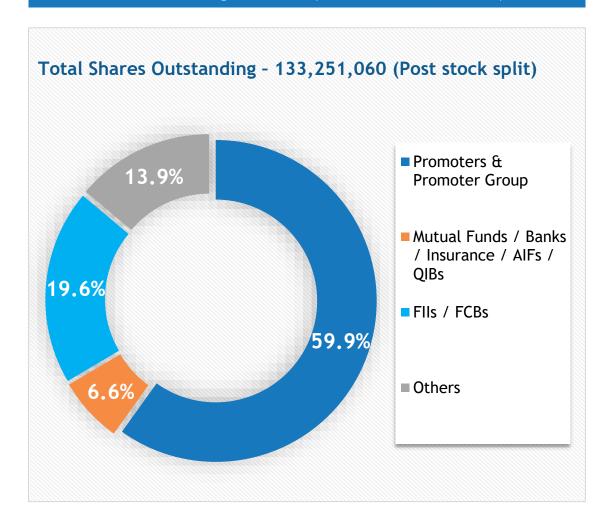
Note: 1) For clarity, creditors written back which are part of 'Other Income' in the reported financials, are operating income in nature and adjusted in EBITDA

2) Q4 & 12M FY2021 PAT attributable to equity holders of the Company after subtracting Non-controlling interest (On account of 5% shares of Appnext Pte. Ltd., Singapore)

Affle | Investors Information



Shareholding Pattern (As on Dec 31, 2021)



*Brokerages Covering Affle (Latest)

Institutional Research Desk

Nomura

Dolat Capital

Dalal & Broacha

ICICI Securities

Bank of Baroda Capital

Spark Capital

Prabhudas Lilladher

DAM Capital (IDFC Research)

Amsec

HNI / Retail Desk

Sharekhan

Axis Securities

ICICI Direct

^{*}In order of coverage initiated



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